# commodore international limited



1984 First Quarter Report September 30, 1983



# To Our Shareholders

uring the quarter ended September 30, 1983, the first quarter of fiscal year 1984, Commodore continued its strong sales and profit performance.

#### **Record Financial Results**

Sales of \$209.3 million compared with sales of \$103.3 million during the same quarter of fiscal 1983, an increase of 103%. Income from operations of \$36.3 million was 116% higher than the \$16.8 million reported in the first quarter of fiscal 1983. Net income (before extraordinary item) was \$24.3 million compared with \$13.3 million a year ago, an increase of 83%. Earnings per share (before extraordinary item) of \$.79 versus \$.44 in the like quarter of fiscal 1983 were up by 80%.

Income from operations as a percent of sales amounted to 17.3% during this quarter. This record number is a full 1% higher than the rate achieved in the like quarter of fiscal 1983 and well above our average for the last five years. The provision for taxes of 33% applied to the quarterly pre-tax earnings represents the anticipated rate for the entire 1984 fiscal year, this as a result of increasing profitability in countries with high tax rates, primarily the United States.

Major contributors to the growth of our business during this past quarter were the United States, where sales were up 90%; the United Kingdom with a sales increase of 144%, and Germany, with an increase of 206%.

## **Future Planning**

In addition to our focus on achieving alltime high first quarter sales and profits, the quarter was also dedicated extensively to building inventory for the Christmas quarter. As the September 30, 1983 balance sheet indicates, finished goods inventory remained virtually unchanged from the June 30, 1983 level, while our raw material and work-in-process inventory, in anticipation of very strong sales growth projected for the December 31, 1983 quarter, increased substantially during the first quarter. Despite this increase, we do not expect to be able to fully meet demand for our product during this Christmas quarter, since sales are expected to be well above the first quarter. Inventories at the end of December should be considerably below the September 30, 1983 levels. We are also pleased to note that, during the first quarter, current assets increased by \$72 million as against an increase in current liabilities of \$51 million.

# Expansion

During the quarter, Commodore expanded its worldwide activities. Marketing companies in Norway and Denmark, formerly joint ventures, became wholly-owned subsidiaries. A new manufacturing facility in Taiwan is in the final stages of implementation. Corby, England, has begun operations as a European assembly and distribution center for Commodore microcomputer systems. A new 200,000 square foot facility, to be built there, is being financed through a United Kingdom government grant as well as a loan from the European Coal and Steel Community at an interest rate of 61/4% annually. A new 125,000 square foot manufacturing/warehouse facility was announced for our Canadian operations.

We look forward to the Consumer Electronics Show to be held in Las Vegas in early January during which we will introduce several new products.

Fiscal 1984 has started very successfully. We are on track with our plans for the balance of the year, and anticipate a record second quarter at sales levels substantially above last year's comparable quarter and well above the September quarter just ended.

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Sincerely,

Irving Gould Chairman of

the Board

Jack Tramiel President and

Chief Executive Officer

November 9, 1983

#### **Consolidated Balance Sheets**

Commodore International Limited and Subsidiaries

(In Thousands of Dollars)

, and the state of	September 30			June 30	
		1983		1983	
Assets					
Current Assets:					
Cash and deposits		10,800		\$ 23,400	
Accounts receivable, net	18	39,900		180,000	
Inventories:					
Raw materials and work-in process		70,300		199,400	
Finished goods	1.2	28,400		127,400	
Prepaid expenses		5,100		2,500	
Total current assets		04,500		532,700	
Property and Equipment, net	8	31,400		77,900	
Other Assets		5,300		4,000	
	\$69	91,200		\$614,600	
Liabilities and Shareholders' Equity					
Current Liabilities:	Φ.	75 700		# 15 OCC	
Loans payable	<b>5</b>	75,700		\$ 15,900	
Current portion of long-term debt	2.	6,100 34,800		5,400	
Accounts payable Accrued liabilities		29,000		246,300 36,400	
Income taxes payable		32,800		23,900	
		78,400			
Total current liabilities				327,900	
Long-Term Debt		2,600		92,000	
Deferred Income Taxes		3,600	-	4,000	
Shareholders' Equity		300		200	
Common stock Contributed surplus		13,800		300 13,700	
Retained earnings		11,200		186,900	
Cumulative translation adjustment		11,300)		(10,000	
Treasury stock	1.	(200)		(200	
Total shareholders' equity	2	213,800		190,700	
		\$691,200		\$614,600	
Condensed Statements of Income					
(In Thousands of Dollars, Except per Share Amounts)	For The Three Months				
		Ended September 30			
		1983		1982	
Net Sales	\$	209,300	\$	103,300	
Income from operations		36,300		16,800	
Provision for income taxes (A)		12,000		3,500	
Net income before extraordinary item Extraordinary item (B)		24,300		13,300 1,600	
Net Income	\$	24,300	\$	14,900	
Earnings Per Share: (C)					
Before extraordinary item	\$	.79	\$	.44	
Extraordinary item (B)	<b>T</b>		-	.05	
Net Income	\$ .	.79	\$	.49	
Average common shares and common share equivalents	30	0,896,000	3(	0,720,000	
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<sup>(</sup>A) The provision for income taxes for the current quarter has been increased to 33%, as a result of increasing profitability in countries with high tax rates, primarily the U.S.

<sup>(</sup>B) Tax benefit of net operating loss carryforward.

<sup>(</sup>C) 1982 per share amounts have been restated to reflect May 1983 stock split.

The foregoing statements are not audited but reflect all adjustments which are, in the opinion of management, necessary for a fair presentation of financial position and results of operations for the periods shown.

# Consolidated Statements of Changes in Financial Position Commodore International Limited and Subsidiaries

(In Thousands of Dollars)

	For the Three Months Ended September 30		
	1983	1982	
Working Capital Was Provided by:			
Income before extraordinary item	\$ 24,300	\$ 13,300	
Items not requiring working capital—			
Depreciation and amortization	4,400	1,300	
Deferred income taxes and other	(400)		
Total working capital provided by operations	28,300	14,600	
Extraordinary item		1,600	
Increase in long-term debt	3,400	2,400	
Proceeds from exercise of stock options	100	200	
Total working capital provided	31,800	18,800	
Working Capital Was Applied To:			
Purchase of property and equipment	7,900	5,800	
Repayment of long-term debt		6,400	
Cumulative translation adjustment	1,300	5,100	
Increase in other assets	1,300	500	
Total working capital applied	10,500	17,800	
Increase in Working Capital	\$ 21,300	\$ 1,000	
Analysis of Increase in Working Capital:			
Increase (decrease) in current assets—			
Cash and deposits	\$ (12,600)	\$ 1,400	
Accounts receivable	9,900	31,500	
Inventories	71,900	13,700	
Prepaid expenses	2,600	700	
	71,800	47,300	
Increase (decrease) in current liabilities—			
Loans payable	59,800	27,900	
Current portion of long-term debt	700	100	
Accounts payable and accrued liabilities	(18,900)	17,000	
Income taxes payable	8,900	1,300	
	50,500	46,300	
Net Increase in Working Capital	21,300	1,000	
Working Capital, Beginning of Year	204,800	99,100	
Working Capital, End of Year	\$226,100	\$100,100	

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